FAYETTEVILLE AREA CONVENTION AND VISITORS BUREAU, INC. (A Component Unit of the County of Cumberland, North Carolina)

FINANCIAL STATEMENTS AND SUPPLEMENTAL SCHEDULE

As of and for the Years Ended June 30, 2017 and 2016

And Report of Independent Auditor



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### **Report of Independent Auditor**

To the Board of Directors Fayetteville Area Convention and Visitors Bureau, Inc. Fayetteville, North Carolina

We have audited the accompanying statements of net position of the Fayetteville Area Convention and Visitors Bureau, Inc. (the "Bureau"), a component unit of the County of Cumberland, North Carolina, as of June 30, 2017 and 2016, and the related statements of revenues, expenses, and changes in net position and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Bureau as of June 30, 2017 and 2016, and the changes in its net position and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Component Unit

The financial statements referred to above present only the Bureau and are not intended to present fairly the financial position of the County of Cumberland, North Carolina, and the results of its operations and cash flows in conformity with accounting principles generally accepted in the United States of America.

### Management's Discussion and Analysis

Management has omitted the Management's Discussion and Analysis that accounting principles generally accepted in the United States of America requires to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

### Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental schedule listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements and certain additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Chuny Bekaert LLP

Fayetteville, North Carolina September 12, 2017

# **FAYETTEVILLE AREA CONVENTION AND VISITORS BUREAU, INC.** (A Component Unit of the County of Cumberland, North Carolina) STATEMENTS OF NET POSITION

### JUNE 30, 2017 AND 2016

	2017	2016			
ASSETS					
Current Assets:					
Cash and cash equivalents	\$ 95,584	\$ 188,907			
Investments	717,811	348,316			
Accounts receivable - County	226,674	208,105			
Inventory	16,861	16,647			
Prepaid expenses	96,266	6,256			
Total Current Assets	1,153,196	768,231			
Capital Assets, at Cost:					
Furniture and fixtures	25,519	25,519			
Equipment	238,887	224,240			
Software	22,621	52,853			
Capital improvements	163,340	150,140			
	450,367	452,752			
Less accumulated depreciation	251,002	282,008			
Net Capital Assets	199,365	170,744			
Other Noncurrent Assets:					
Investments	115,897	476,049			
Total Noncurrent Assets	315,262	646,793			
Total Assets	1,468,458	1,415,024			
LIABILITIES AND NET POSITION					
Current Liabilities:					
Accounts payable - trade	26,696	11,835			
Accrued expenses	68,990	65,064			
Deferred liability	12,005	25,550			
Total Current Liabilities	107,691	102,449			
Net Position:					
Investment in capital assets	199,365	170,744			
Unrestricted	1,161,402	1,141,831			
Total Net Position	\$ 1,360,767	\$ 1,312,575			

# **FAYETTEVILLE AREA CONVENTION AND VISITORS BUREAU, INC. (A Component Unit of the County of Cumberland, North Carolina)** STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION

### YEARS ENDED JUNE 30, 2017 AND 2016

	2017	2016			
Operating Revenues:					
Occupancy tax	\$ 2,804,358	\$ 2,528,490			
Promotional	57,995	68,656			
Other	57,414	33,102			
Total Operating Revenues	2,919,767	2,630,248			
Operating Expenses:					
Direct promotional expenses	2,663,085	2,594,245			
Management and general expenses	217,835	305,508			
Total Operating Expenses	2,880,920	2,899,753			
Operating income (loss)	38,847	(269,505)			
Nonoperating Revenues:					
Interest	9,345	8,137			
Total Nonoperating Revenues	9,345	8,137			
Increase (decrease) in net position	48,192	(261,368)			
Net position, beginning of year	1,312,575	1,573,943			
Net position, end of year	\$ 1,360,767	\$ 1,312,575			

# **FAYETTEVILLE AREA CONVENTION AND VISITORS BUREAU, INC.** (A Component Unit of the County of Cumberland, North Carolina) STATEMENTS OF CASH FLOWS

### YEARS ENDED JUNE 30, 2017 AND 2016

	2017	2016
Cash flows from operating activities:		
Cash received from operations	\$ 2,886,083	\$ 2,668,490
Cash paid for goods and services	(2,113,327)	(2,035,940)
Cash paid to or on behalf of employees for services	 (817,474)	 (834,082)
Net cash from operating activities	 (44,718)	 (201,532)
Cash flows from capital and related financing activities:		
Acquisition and construction of capital assets	 (48,605)	 (8,330)
Net cash from financing activities	 (48,605)	 (8,330)
Cash flows from investing activities:		
Proceeds from sale of investments	339,903	580,742
Purchase of investments	(349,248)	(588,879)
Investment income received	 9,345	 8,137
Net cash from investing activities	 -	 -
Net decrease in cash and cash equivalents	(93,323)	(209,862)
Cash and cash equivalents, beginning of year	 188,907	 398,769
Cash and cash equivalents, end of year	\$ 95,584	\$ 188,907
Reconciliation of operating loss to net cash used in by operating activities:		
Operating income (loss) Adjustments to reconcile operating income (loss) to net cash from operating activities:	\$ 38,847	\$ (269,505)
Depreciation and amortization Changes in operating assets and liabilities:	19,984	18,443
Accounts receivable	(18,569)	31,348
Inventory	(214)	(3,982)
Prepaid expenses	(90,010)	5,230
Accounts payable	14,863	6,698
Accrued expenses	3,926	3,342
Deferred liabilities	 (13,545)	 6,894
Net cash from operating activities	\$ (44,718)	\$ (201,532)

JUNE 30, 2017 AND 2016

### Note 1—Organization and nature of operations

The Fayetteville Area Convention and Visitors Bureau, Inc. (the "Bureau") was incorporated on April 30, 1997 and began operating as a nonprofit organization on July 1, 1997. The Bureau has entered into an agreement with the County of Cumberland, North Carolina (the "County") to provide services to promote the development and expansion of travel and tourism within the Fayetteville area. The agreement requires the approval of the Tourism Development Authority.

The Board of Directors of the Bureau (the "Board") consist of eleven members, including the City Manager, County Manager, Crown Director, and Airborne and Special Operations Museum Chairman. The County Commissioners appoint four representatives from the Cumberland County hotel/motel industry, and one at large member from the community. The Board of Directors of the Bureau appoints two Cumberland County hotel/motel industry representatives. The County appoints a voting majority on the Board.

The composition of the Board is as follows:

Board Members	Eligible for Reappointment	Bylaw Criteria	Appointed By
Amy Cannon	Permanent	(a) County Manager	Ex OfficioBylaws
Doug Hewett	Permanent	(b) City Manager	Ex OfficioBylaws
James Grafstrom	Permanent	(c) Crown Complex General Manager	Ex OfficioBylaws
Sharon Lee	Yes	(d) < 100 rooms	County Commissioners
Laura Leal	Yes	(e) > 100 rooms	County Commissioners
Henry Holt	Permanent	(f) Airborne and Special Operations Museum representative	Ex OfficioBylaws
Sanda Budic	Yes	(g) > 6,000 ft <sup>2</sup> meeting space	Board Appointed
Subodh Thakur	Yes	(h) Hotel rep, Board appointed	Board Appointed
Vacant		(d) < 100 rooms	County Commissioners
Vacant		(e) > 100 rooms	County Commissioners
Becki Kirby	Yes	(j) At Large	County Commissioners
Non-Voting Members (Can be enacted at Board discretion)			
Vacant	County Liaison	(r) County liaison	Board Appointed
Vacant	TDA Liaison	(p) Nonvoting ex officio position	Board Appointed
Vacant	President FAHA	(p) Nonvoting ex officio position	Board Appointed
Vacant	Past Chair of CVB Board	(p) Nonvoting ex officio position	Board Appointed

JUNE 30, 2017 AND 2016

### Note 1—Organization and nature of operations (continued)

The Bureau receives room occupancy taxes, which are levied on gross receipts derived from the rental of any room, lodging, or similar accommodation furnished by a hotel, motel, or similar establishment within Cumberland County, which is subject to the 6.0% occupancy tax imposed by the state of North Carolina under General Statute 105-164.4(3). The occupancy taxes are collected by the Tax Collector for the County of Cumberland, North Carolina and remitted to the Bureau.

### Note 2—Summary of significant accounting policies

*Reporting Entity* – The Bureau has no component units (legally separate entities for which it is financially accountable) required to be included in the accompanying financial statements.

The County is financially accountable for the Bureau. The County appoints a voting majority of the Bureau's Board of Directors. In addition, the County levies the occupancy tax, which is the major source of Bureau revenues. Therefore, the Bureau is considered a discretely presented component unit of the County and is presented in the County's government-wide financial statements in a separate column.

Basis of Presentation – All activities of the Bureau are accounted for within a single proprietary ("enterprise") fund. An enterprise fund is used to account for operations (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

*Measurement Focus and Basis of Accounting* – The financial statements are reported using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Use of Estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

*Cash and Cash Equivalents* – Cash and cash equivalents consist of cash held in checking and certificates of deposit. The Bureau does not have a deposit policy, but will consider adopting one in the future. At year-end and throughout the year, management believes that the Bureau is not exposed to any significant credit risk on cash and cash equivalents.

*Custodial Credit Risk (Deposits)* – Custodial credit risk is the risk that in the event of a bank failure, the Bureau's deposits may not be returned to it. The Bureau does not have a deposit policy for custodial credit risk, but plans to adopt one in the future. The Bureau places its cash and cash equivalents on deposit with financial institutions in the United States. The Federal Deposit Insurance Corporation covers \$250,000 for substantially all depository accounts. The Bureau from time to time may have amounts on deposit in excess of the insured limits. As of June 30, 2017 and 2016, the Bureau had \$71,828 and \$37,344, respectively, which exceeded these insured amounts.

JUNE 30, 2017 AND 2016

### Note 2—Summary of significant accounting policies (continued)

*Property and Equipment* – Property and equipment acquisitions are recorded at cost. The Bureau has formally established a capitalization threshold of \$500. Depreciation is provided for over the estimated useful lives of the assets and computed on the straight-line method as follows:

Software	3 years
Equipment	5 years
Furniture and fixtures	10 years
Capital improvements	3 - 40 years

Amortization of software is computed on the straight-line basis and is amortized over three years.

*Advertising Costs* – Advertising costs are expensed the first time the advertising takes place. During the years ended June 30, 2017 and 2016, the Bureau incurred advertising costs of \$1,608,868 and \$1,475,268, respectively.

Inventory – Inventory consists of promotional merchandise and is stated at the lower of average cost or market.

*Income Tax Status* – The Bureau is exempt from income taxes as a nonprofit organization under Section 501(c)(6) of the Internal Revenue Code. Management believes that the Bureau continues to satisfy the requirements of a tax-exempt organization at June 30, 2017 and 2016.

The Bureau accounts for tax uncertainties based on a more likely than not recognition threshold whereby tax benefits are only recognized when the Bureau believes that they have a greater than 50% likelihood of being sustained upon examination by taxing authorities. The Bureau has evaluated all of its tax positions and determined that it had no material uncertain income tax positions as of June 30, 2017 and 2016.

*Functional Allocation of Expenses* – The costs of services to promote the development and expansion of travel and tourism have been summarized on a functional basis in the statements of revenues, expenses, and changes in net position. Accordingly, some costs have been allocated amongst the program and administrative activities benefited.

Allowance for Uncollectible Accounts – An allowance for uncollectible accounts is recorded to report the receivables at their net realizable value. At June 30, 2017 and 2016, no allowance for uncollectible accounts was considered necessary by management.

*Compensated Absences* – Full-time salary and hourly paid employees of the Bureau may accumulate up to 75 days earned vacation leave and such leave is fully vested when earned. Employees may also accumulate 37.50 days nonvesting sick leave. Vested or accumulated vacation leave is reported as an expense and liability as it accrues to employees. Accrued vacation as of June 30, 2017 and 2016 totaled \$55,319 and \$51,718, respectively.

Full-time salary and hourly paid employees may accumulate up to 37.50 days nonvesting sick leave. In accordance with the provisions of GAAP, no liability is recorded for nonvesting accumulating rights to receive sick pay benefits.

*Deferred Liability* – During the year ended June 30, 2017, the Bureau obtained an addendum to an agreement from the Arts Council of Fayetteville/Cumberland County for \$75,000 to develop a marketing campaign focused on the cultural industry of Cumberland County. In fiscal year 2017, the Bureau received \$50,000 of the \$75,000 up front and the remaining \$25,000 will be paid to the Bureau in September 2017, to be recognized when expenses incur. At June 30, 2017, the Bureau had incurred expenses of \$37,995 related to the agreement. A deferred liability of \$12,005 was recorded at June 30, 2017.

JUNE 30, 2017 AND 2016

### Note 2—Summary of significant accounting policies (continued)

During the year ended June 30, 2016, the Bureau obtained an agreement from Fayetteville State University for \$25,000 to develop a marketing campaign focused on the 150th anniversary of the institution in fiscal year 2017 and \$550 for an e-promotion. A deferred liability of \$25,550 was recorded at June 30, 2016. These funds were spent in fiscal year 2017.

Operating Revenues and Expenses – The Bureau is responsible for the marketing and promotion of the region as a successful travel and tourism destination. All of the Bureau's activities relate to the marketing and promotion of the region except for the investment of residual cash and distributions received from and payments made to the County. Accordingly, all of the Bureau's revenues and expenses, except for those receipts and payments listed under the section titled non-operating revenues (expenses), are classified as operating activities in the statements of revenues, expenses, and changes in net position. Non-operating revenues (expenses) primarily include activities related to interest earned on deposits.

*Net Position* – Net position is classified as net investment in capital assets; restricted; and unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors or laws and regulation of other governments, or imposed by law through state statute.

When the Bureau incurs expenses for purposes for which both restricted and unrestricted net position is available, the Bureau uses restricted funds first then unrestricted funds to satisfy the expense.

#### Note 3—Operating leases

The Bureau leases its building from the County for \$6,168 per month for 10 years, ending November 30, 2022. The lease includes no provisions for increases in rent. The Bureau leases the Cape Fear and Yadkin Valley Passenger Train Depot from the City of Fayetteville for \$11,180 per year for 25 years, ending June 30, 2028, and month-to-month thereafter. The annual rental payment is subject to a cost of living increase after the first five years of the original term.

Minimum future rental payments under noncancelable leases having remaining terms in excess of one year as of June 30, 2017 for each of the next five years and in the aggregate are:

#### Years Ending June 30,

2018	\$ 85,	196
2019	85,	196
2020	85,	196
2021	85,	196
2022	85,	196
2023-2027	86,	740
2028	11,	180
Total	<u>\$ 523,</u>	900

Rental expense for leases was \$85,196 in 2017 and 2016.

JUNE 30, 2017 AND 2016

### Note 4—Defined contribution retirement plan

The Bureau has established the Fayetteville Area CVB 401(k) Plan (the "Plan"), a defined contribution plan covering substantially all employees. The Bureau has the authority to amend the Plan. The Plan is administered by Automatic Data Processing, Inc. The Plan requires the Bureau to match employee contributions dollar-for-dollar up to 6% of employee compensation. Employees who choose to contribute must contribute at least 1% of their compensation. Employer contributions to the Plan totaled \$28,157 and \$30,518 for the years ended June 30, 2017 and 2016, respectively. Employee contributions were \$41,745 and \$42,524 for the years ended June 30, 2017 and 2016, respectively.

### Note 5—Fair value of financial instruments

Certificates of deposit held for investments that are not debt securities are included in investments. Certificates of deposit with original maturities greater than three months and remaining maturities less than one year are classified as "current investments." Certificates of deposit with remaining maturities greater than one year are classified as "noncurrent investments."

Current investments, stated at fair value, at June 30, 2017 include a 21-month Certificate of Deposit for \$238,610 maturing on September 22, 2017, plus interest; a 13-month Certificate of Deposit for \$102,250 maturing on November 12, 2017, plus interest; a 60-month Certificate of Deposit for \$244,177 maturing on July 21, 2017, plus interest; and a 13-month Certificate of Deposit for \$132,774 maturing on February 11, 2018, plus interest. Noncurrent investments at June 30, 2017 include an 18-month Certificate of Deposit for \$115,897 maturing on August 06, 2018, plus interest.

Current investments, stated at fair value, at June 30, 2016 include a 13-month Certificate of Deposit for \$131,987 maturing on January 11, 2017, plus interest; a 13-month Certificate of Deposit for \$101,246 maturing on October 13, 2016, plus interest; and a 13-month Certificate of Deposit for \$115,083 maturing on February 04, 2017. Noncurrent investments at June 30, 2016 include a 60-month Certificate of Deposit for \$239,798 maturing on July 21, 2017, plus interest and a 21-month Certificate of Deposit for \$236,251 maturing on September 22, 2017, plus interest.

The Board does not have a formal policy regarding interest rate, credit, custodial credit, or concentration of credit risks.

JUNE 30, 2017 AND 2016

### Note 6—Capital assets

Capital asset activity for the year ended June 30, 2017 was as follows:

	Beginning Balances		Increases		creases/ ransfers	Ending Balances		
Capital assets being depreciated:								
Furniture and fixtures	\$	25,519	\$	-	\$ -	\$	25,519	
Equipment		224,240		35,405	20,758		238,887	
Software		52,853		-	30,232		22,621	
Capital improvements		150,140		13,200	 -		163,340	
Total capital assets being depreciated		452,752		48,605	 50,990		450,367	
Less accumulated depreciation for:								
Furniture and fixtures		20,534		1,755	-		22,289	
Equipment		183,525		6,642	19,209		170,958	
Software		43,353		6,333	30,232		19,454	
Capital improvements		34,596		3,705	 -		38,301	
Total accumulated depreciation		282,008	\$	18,435	\$ 49,441		251,002	
Total capital assets, net	\$	170,744				\$	199,365	

Capital asset activity for the year ended June 30, 2016 was as follows:

	Beginning Balances Increases		creases/ ransfers	Ending Balances		
Capital assets being depreciated:						
Furniture and fixtures	\$	24,413	\$ 1,106	\$ -	\$	25,519
Equipment		219,533	7,224	2,517		224,240
Software		94,165	-	41,312		52,853
Capital improvements		150,140	 -	 -		150,140
Total capital assets being depreciated		488,251	 8,330	 43,829		452,752
Less accumulated depreciation for:						
Furniture and fixtures		18,839	1,695	-		20,534
Equipment		179,223	6,818	2,516		183,525
Software		78,332	6,333	41,312		43,353
Capital improvements		30,999	 3,597	-		34,596
Total accumulated depreciation		307,393	\$ 18,443	\$ 43,828		282,008
Total capital assets, net	\$	180,858			\$	170,744

JUNE 30, 2017 AND 2016

### Note 7—Related party and concentrations

Contractual occupancy tax receivables from the County constitute 100% of the accounts receivable - County balance reported on the statements of net position as of June 30, 2017 and 2016. At year end June 30, 2017, 100% of other accounts receivable was from one party during the year ended June 30, 2017 and 2016. Approximately 96% and 96% of the revenues reported on the statements of revenues, expenses, and changes in net position during the years ended June 30, 2017 and 2016, respectively, were from the County. The contract with the County expired on June 30, 2016 and was extended through June 30, 2019. The contract contains a provision requiring the County to notify the Bureau in writing six months in advance of terminating contracted services. As of the date of the audit report, no such notification has been received.

As discussed in Note 3, the Bureau has operating leases with the County and the City of Fayetteville.

#### Note 8—Subsequent events

The Bureau has evaluated subsequent events through September 12, 2017, which is the date the financial statements were available to be issued.

## SUPPLEMENTAL SCHEDULE

# **FAYETTEVILLE AREA CONVENTION AND VISITORS BUREAU, INC.** (A Component Unit of the County of Cumberland, North Carolina) SCHEDULES OF FUNCTIONAL EXPENSES

YEARS ENDED JUNE 30, 2017 AND 2016

				2017		2016						
	Program		Management Program and General		 Total		Program		nagement d General		Total	
Salaries and benefits	\$	663,357	\$	107,988	\$ 771,345	\$	674,310	\$	109,771	\$	784,081	
Payroll taxes		43,047		7,008	50,055		45,875		7,468		53,343	
Postage		29,149		1,534	30,683		32,249		1,697		33,946	
Advertising		1,608,868		-	1,608,868		1,475,268		-		1,475,268	
FAM/site visits		20,291		-	20,291		5,631		-		5,631	
Telephone		28,593		-	28,593		29,629		-		29,629	
Computer		11,428		2,508	13,936		42,483		9,326		51,809	
Depreciation and amortization		17,386		2,598	19,984		16,045		2,398		18,443	
Dues and subscriptions		21,051		4,621	25,672		18,689		4,102		22,791	
Training		4,028		884	4,912		9,185		2,016		11,201	
Insurance		-		13,088	13,088		-		13,670		13,670	
Travel expense		45,157		9,913	55,070		57,821		12,693		70,514	
Professional fees		-		42,266	42,266		-		117,540		117,540	
Promotional		562		-	562		20,916		-		20,916	
Building expenses		84,996		12,700	97,696		84,642		12,648		97,290	
Repairs and maintenance		53,314		7,966	61,280		47,092		7,037		54,129	
Supplies		28,795		4,303	33,098		31,320		4,680		36,000	
Other operating expenses		3,063		458	 3,521		3,090		462		3,552	
	\$	2,663,085	\$	217,835	\$ 2,880,920	\$	2,594,245	\$	305,508	\$	2,899,753	